

U.S. AIR FORCE

LEADER

Winter 2006 Vol. 29, Issue 1

Sibling Rivalry

Pages 12-13

Plus:

Hurricane Katrina revisited
Field Training

New columns & forums

All in full color!

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Photo by Breanna Wood

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From the

TOP

AFOATS/CC discusses what makes good leaders

By Brig. Gen. Ronnie Hawkins Jr.

Air Force Officer Accession and Training Schools commander

MAXWELL AIR FORCE BASE, Ala. — Another academic year is behind us all, and another one is now in front of us to cover.

The cadet and officer training staffs at JROTC, ROTC, and OTS have all changed out and I have no doubt they are all looking to make “their mark” and leave a legacy behind that is better than when they assumed their positions of leadership. A couple of points remain constant no matter the change in staffs ... be it at the cadre, cadet, or student/officer trainee level.

First, leadership isn't just about “who's in charge.” Quite the contrary; some of the most effective leaders are those who operate from what is commonly called the informal leader position. They get things done; they inspire others; they “make it happen;” and most importantly, they don't crave the limelight.

“True leadership,” as it was written in the book, The Secret, “has nothing to do with one's level in the organization.”

Secondly, true leadership comes from a person's desire to become a serving leader instead of a self-serving leader. My hope ... my desire is that everyone within AFOATS be it cadre, cadet, or student, aspires to be a serving leader.

I believe we all become better, individually and collectively, when our focus is on servant leadership. Why do I say that? I'm glad you asked. I recently read a quote from an unknown author (now, I'm sure someone's going to write and tell me who really wrote the quote) that stated “Watch your thoughts, for they become words. Choose your words, for they become actions. Understand your actions, for they become habits. Study your habits, for they become your character.”

If you understand the word “character” you realize it's all about the qualities built into an individual's life that determine his or her response, regardless of circumstances. If we have servant leaders with the character to withstand the rigors of the academic year; with the character to function in good or bad times, then we will become better ... individually and collectively. Character determines success.

Finally, there is an area within our training program where I need everyone's help. It has to do with the type of physical



training/fitness programs we conduct throughout AFOATS, be it in JROTC, OTS or ROTC. Simply put, motivational physical training and/or maltreatment of any individual (physical, mental, or hazing) is not acceptable, should never be condoned and will not be tolerated. I've been a high school and collegiate athlete, and won at all levels ... district, regionals, state, and national. I've even been fortunate enough to win in athletic competitions after college. I don't know of, nor do I believe, there is a time that doing physical training to correct or improve a behavior is motivational. Servant leaders don't lead in this fashion.

Please let your leadership know if this type of behavior is going on within your organization. If that does not correct the problem, let Col. Norm Balchunas (JROTC) norman.balchunas@maxwell.af.mil, Col. Bill Kunzweiler (ROTC) william.kunzweiler@maxwell.af.mil, Col. Matt Donovan (OTS) matthew.donovan@maxwell.af.mil, know.

Our mission is to develop the best Air Force leaders and citizens of character, dedicated to serving the nation. This mission can only be accomplished if each individual treats others with dignity and respect. Together, we make a difference ... one student at a time!

Editor's Note: Brig. Gen. Ronnie Hawkins Jr. was recently reassigned to Baghdad, Iraq, as deputy chief of staff, communications information systems, Multi-National Force-Iraq, U.S. Central Command. Brig. Gen. Alfred Flowers has been selected to assume command of AFOATS in January. 🙏



Kunzweiler shares ROTC goals

Col. William Kunzweiler took command of the Air Force ROTC from Col. Steven Wayne during a change of command ceremony June 16. Below are some of the questions the Leader staff had for the new commander...

1. What assignment are you coming from?

My last assignment was at the University of Colorado where I served as the Air Force ROTC detachment commander. I also received my commission from the same school back in 1978.

What were some of your other previous assignments?

My first couple assignments were in the Dakotas as a KC-135 pilot [Ellsworth Air Force Base, S.D. and Minot AFB, N.D.] I was also Strategic Air Command "Warrior" at Offutt Air Force Base, Neb., in the early '90s. I had the unique opportunity to serve as a faculty member at the Naval War College between 1997 and 2000, and I served as the vice wing commander at Hickam AFB from 2002 to 2004.

What goals you have for tenure here at Maxwell?

My primary goal is to execute the far-reaching Air Force Officer Accession and Training School 21 initiatives recently approved by the Air Force Chief of Staff and Secretary of the Air Force. [To accomplish this] we'll need to count on the ROTC regions, the detachment commanders, and every cadet to step up to their responsibility to execute the program that's in place. Thankfully they're already doing that in outstanding fashion.

How do you feel about taking command of ROTC?

I have a deep affinity and respect for this program -- what's it's meant to me as a farm kid from South Dakota, its importance to the 13,000-plus cadets in the field and, most importantly, to the nation. I'm ready and fired up to be here.

Is there anything unique about ROTC that separates it from the U.S. Air Force Academy or Officer Training School?

ROTC is, for most cadets, a four-year journey of self-discovery, training and internally assessing one's commitment to our Air Force and its core values. ROTC is not, and should not be, a "full-time job." It's integrated into the civilian college experience, and we insist that ROTC is secondary to the cadet's responsibility as a student and citizen. If a cadet



*Col. William Kunzweiler
ROTC commander*

can't succeed in those challenges, then he or she can't and won't succeed as a cadet.

Has force shaping affected ROTC in any way?

We're indeed feeling the impacts of Force Shaping. Several of our detachments are facing the challenges of starting this academic year without a captain (who has been force shaped). That's just a fact we'll deal with. It'll take innovation and creativity to accomplish our mission, and many cadets and cadre members will have to adapt to changes to "business as usual."

Is there anything you

would like to say to incoming cadets?

I'm proud of your commitment and your spirit of service to your country. Meanwhile, don't deprive yourselves of the full college experience. You only have one shot at it, so explore, extend yourself and enjoy. Grab at the challenges and opportunities that excite and inspire you, and don't pick and choose based on what you think will look best on your "ROTC resumé." But -- and this is critical -- never forget the responsibilities you have as a cadet: grades, physical training and being a solid citizen. Trust me: a priceless college and ROTC experience aren't incompatible. 



Donovan takes reign of OTS

By Staff Sgt. Jason Lake
Editor, Leader magazine

A former staff sergeant and graduate of Officer Training School took the reigns of OTS during a change of command ceremony July 7 at Maxwell Air Force Base, Ala.

Col. Matthew Donovan, who enlisted in the Air Force in 1977 and graduated from OTS in 1982, replaces Col. David Gerber, who was reassigned as 14th Flying Training Wing commander

“My goal as the OTS commander is to produce world-class Air Force

officers of character possessing an American warrior ethos prepared to lead Airmen and embody the Air Force core values of Integrity, Service Before Self and Excellence in All We Do.”

at Columbus Air Force Base, Miss.

During the change of command ceremony, Colonel Donovan said it was great to be back where his career as an Air Force officer began.

“When I first received orders back to OTS I laughed and thought, ‘they finally caught up with me and they’re sending me back to do it right,’” he said. “Then it dawned on me what an awesome and humbling responsibility [this position demands].”

Although much has changed at OTS since Colonel Donovan graduated more than 20 years ago, he promises to keep the tradition going of shaping some of the Air Force’s best officers.

“Over the years, OTS has adapted magnificently to produce the most capable leaders in the Air Force,” explained the colonel, who previously served as the chief of Strategy and Policy for U.S. Forces Korea at



*Col. Matthew Donovan
OTS commander*

Yongsan Army Garrison in Seoul. “My goal as the OTS commander is to produce world-class Air Force officers of character possessing an American warrior ethos prepared to lead Airmen and embody the Air Force core values of Integrity, Service and Excellence.”

As the new OTS commander, Colonel Donovan is tasked with training an average of 2,000 new officers each year.

“OTS is a flexible commissioning source for the Air Force because we have the capability to ramp up or pull back our production very quickly as the needs of the Air Force change - especially in this time of war.”

With that, the F-15C pilot with nearly 3,000 flying hours faces many challenges.

“One of the biggest challenges I face as the new commander is implementing the Air Force Officer Accession and Training Schools’ ‘Officer Training Center of Excellence’ initiative to improve standardization between the ROTC and OTS,” he explained. “Other challenges include taking maximum advantage of the Maxwell AFB OTS complex that the Air Force has invested scarce funds constructing and thoroughly preparing young officers for the challenges that lay ahead for them in leading Airmen while winning the Global War on Terrorism.” 

When to say 'Uncle'

Commander urges Airmen to measure limitations, communicate with supervisors

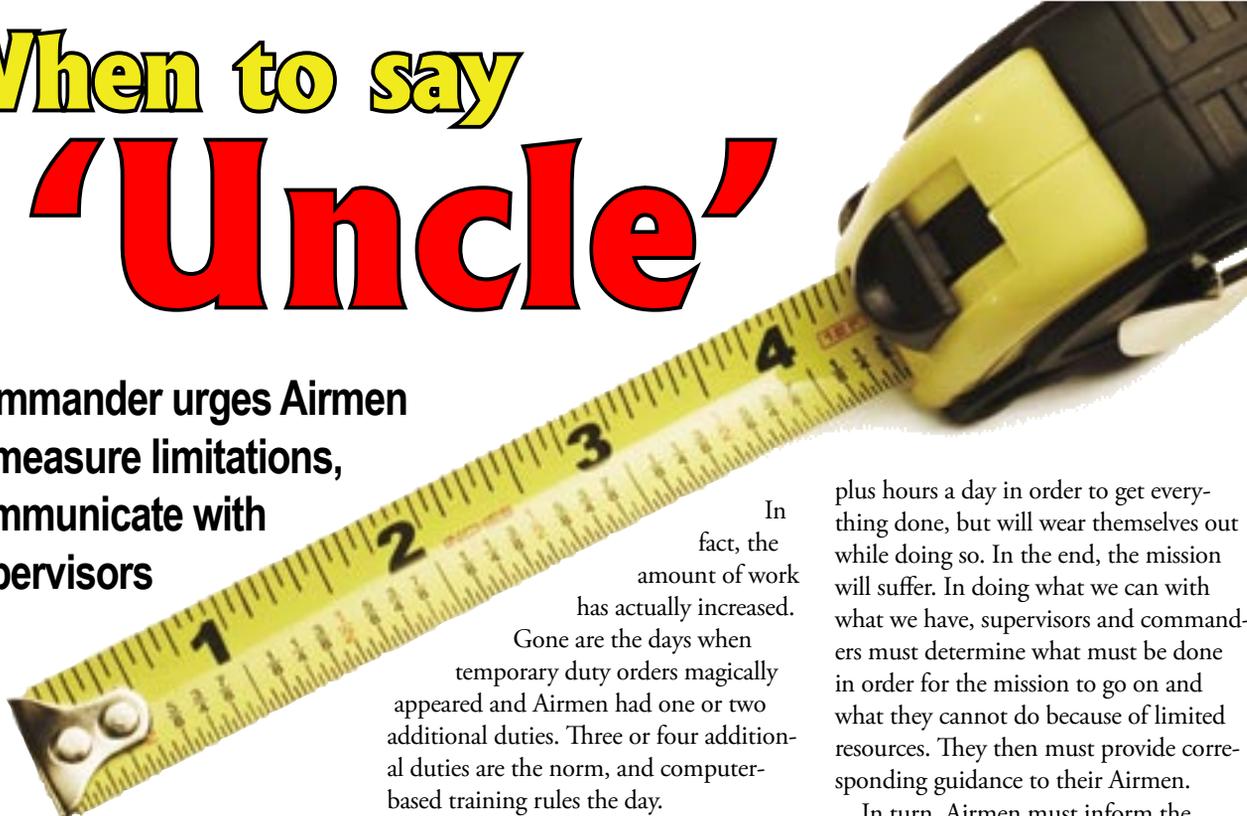
By Lt. Col. Dieter Bareihs
18th Fighter Squadron commander

EIELSON AIR FORCE BASE, Alaska — The Air Force recently reduced the number of its active-duty Airmen in order to meet the congressionally mandated end strength of 359,700.

The cuts continue as the Air Force intends to separate an additional 40,000 members.

In the course of these cuts, a popular mantra was “do more with less” as the amount of work remained constant, yet there were less people to accomplish it.

“Recently, the phrase ‘do what you can with what you have’ has become commonplace. As a new commander, this phrase not only makes the most sense, but more importantly, it provides guidance – to the commander as well as the youngest Airman.”



In fact, the amount of work has actually increased. Gone are the days when temporary duty orders magically appeared and Airmen had one or two additional duties. Three or four additional duties are the norm, and computer-based training rules the day.

Since its inception, “do more with less” has evolved into “do less with less.” Recently, the phrase “do what you can with what you have” has become commonplace. As a new commander, this phrase not only makes the most sense, but more importantly, it provides guidance -- to the commander as well as the youngest Airman.

As the Air Force continues to reduce members, leveraging people for technology, it is not only important for Airmen at all levels to “do what they can with what they have,” but also to know when to say “uncle.”

For many of us, the importance of mission accomplishment is ingrained in our psyche. However, we cannot forget about our people. No one likes telling his supervisor something can't be done, yet that is exactly what needs to happen.

Most Air Force people I've met in my 17-year career have been type-A personalities. If you let them, they will try to do more with less.

They will work 12-

plus hours a day in order to get everything done, but will wear themselves out while doing so. In the end, the mission will suffer. In doing what we can with what we have, supervisors and commanders must determine what must be done in order for the mission to go on and what they cannot do because of limited resources. They then must provide corresponding guidance to their Airmen.

In turn, Airmen must inform the supervisor or commander when they are unable to accomplish all that is being asked of them.

Integrity is a core value. Informing our supervisors what can and can't be accomplished and the consequences of completing one task over another demonstrates integrity. Hiding things from our supervisors does not.

Conversely, crying uncle only to avoid doing work (or maybe difficult work) is also a breach of integrity.

How do commanders and supervisors differentiate between work that won't get done and work that can't get done? Leadership. Know your people. Decide what and when to elevate to the next level in the chain of command and when to handle the situation.

The only way to ensure senior Air Force leadership knows the level of “pain” being experienced in the field is to communicate accurately up the chain of command. If we as Airmen try to do more with less, senior leadership may assume that all is well, when that may not be the case at all.

Do what you can with what you have. Maintain your integrity and keep your leadership informed. 

Around the Air Force

Air Force officials announce '07 Force Shaping initiatives

WASHINGTON — Air Force officials announced today new force-shaping initiatives to be used to meet the required 2007 fiscal year end-strength numbers.

The new initiatives are designed to bring the officer numbers down as the enlisted end-strength numbers are on target for 2007. Officials said more than 8,000 officers must separate through normal attrition, retirement or force-shaping measures to achieve the required balance in force.

The Air Force starts the 2007 force-shaping program with three tools to lower the number of active duty officers. These three initiatives are Voluntary Separation Pay, Selective Early Retirement Board and a fiscal 2007 Force Shaping Board. The Air Force also will hold a fiscal 2007 Force Shaping Board. This board will evaluate officers who have not completed more than five years commissioned service. The board will consider officers in selected, overage career fields in the 2003 and 2004 year groups. However, for the 2003 year group, the board will only consider those career fields that were excluded from consideration from the fiscal 2006 Force Shaping Board.

Air Force officials project more than 900 losses as a result of the 2007 Force Shaping Board, which is scheduled for March 12 to 23, 2007. For more information on the force-shaping initiatives visit the AFPC web site at www.afpc.randolph.af.mil/retsep/forceshaping/shape.htm.

AEF Center relocates to AFPC

WASHINGTON — The Air and Space Expeditionary Force Center, which delegates deployment taskings, will be assigned under the Air Force Personnel Center at Randolph Air Force Base, Texas.

The reassignment, effective Aug. 29, will synergize operations between the two centers and focus on operationalizing personnel by merging permanent authoriza-



Air Force photo by Staff Sgt. Bryan Bouchard

WASHINGTON -- The Air Force chief of staff announced Lightning II as the F-35 name during a Joint Strike Fighter Inauguration Ceremony July 7 at the Lockheed Martin Aeronautics Co. at Fort Worth, Texas. Gen. T. Michael Moseley (above) made the final decision after an extensive nomination and review process. For more Air Force News, visit www.af.mil.

tions, wartime requirements and assignments under a single commander.

New aggressor unit stands up in Alaska

WASHINGTON — The Air Force will activate the 18th Aggressor Squadron at Eielson Air Force Base, Alaska.

The mission of the 18th AS will be to provide realistic combat adversary training in air, space and information operations. Aggressor squadrons use enemy tactics, techniques, and procedures to give a realistic simulation of air combat.

The unit will stand up with 18 Block 30 F-16 Fighting Falcons and later will expand to 24 fighter aircraft. The squadron will be ready to provide aggressor training for Red Flag - Alaska exercises in Spring 2008.

New utility uniform coming soon

WASHINGTON — The new Airman

Battle Uniform is moving into production and on track for distribution to deploying Airmen next summer.

Patterns have been finalized and are being run through production to ensure sizing and garment construction as well as preparing for assembly-line operations, said Senior Master Sgt. Dana Athnos, the Air Force uniform board superintendent.

Senior leaders want the warfighters to get the first ABUs, and Airmen deploying in the air and space expeditionary cycle 7/8 in May 2007 will receive two sets each of the new ABU and the current deployment uniform, the Desert Combat Uniform.

After distribution to Airmen deploying next summer, Airmen in basic training will be issued the ABU beginning in October 2007. Once that distribution system is in place, the ABU will be available in Army and Air Force Exchange Service outlets for purchase. The expected mandatory wear date for the ABU is 2011. 

School briefs

Aircats hail and farewell UROTC

NEWCASTLE, Ky. — Cadets of Henry County High School's Junior ROTC unit KY-20004 celebrated their sixth annual dining out April 26.

During the festivities the cadets said farewell to a dozen seniors and honored prisoners of war, servicemembers killed in action and even those still missing in action. The cadets also conducted a glowing rifle drill routine.

Kentucky Senator Ernie Harris, a former Air Force lieutenant colonel, also spoke to the cadets about what he had gained from his experience while serving in the Air Force.

Det. 905 presents President's Awards to five cadets (ROTC)

PULLMAN, Wash. — Five cadets from Washington State University's Det. 905 were recently presented the school's most prestigious award for leadership - the President's Award.

Cadets Mary Carter, Zachary Spotts, Edwin Patry, Barrett Darnell and Bracken Armstrong were presented with the awards during the school's annual banquet.

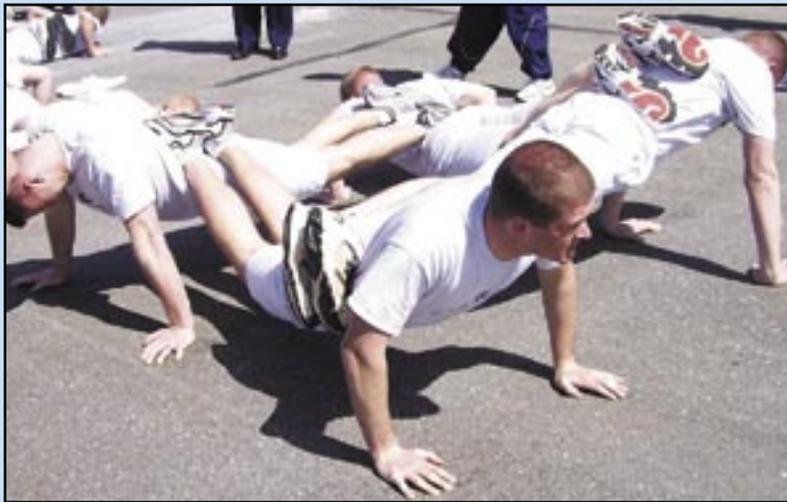
Capt. William Beuter, commandant of the cadets of Det. 905, said the awards reflect the hard work and dedication of each individual.

"These cadets were not only serving the local community, they were leading others in serving the campus and community," he said. "If you look around [the community], you'll see cadets in the local schools, retirement homes, [military events] and graduation ceremonies.

Det. 490 practices field, leadership tactics (ROTC)

NEWARK, N.J. — Thirty cadets from the New Jersey Institute of Technology's Det. 490 tested their teamwork and problem solving skills during a trip to Diamond Ridge Camp in Jamison, Pa. April 15.

Six field training prep cadets were given field command of three teams - two search and rescue and one aggressor - during a simulated mission to rescue a "downed" pilot.



Courtesy photo

Cadet Kyle Van Perseum (center) and his teammates from Det. 850 at the University of Utah struggle together as a team to perform four-person pushups during a Tri-Det competition held at the university last spring. More than 120 cadets from University of Utah, Brigham Young University and Utah State University competed in the drill and physical fitness contest.

Besides facing the challenge of outsmarting the opposing teams, cadets also had to battle poor weather, simulated land mines and limited communication.

Cadets worked together to find all pieces of information scattered throughout the camp and came up with plans to accomplish their mission.

"We had a well-defined plan prior to the start of the operation," explained Cadet Chris Wilinski who served as one of the team commanders, "but we would often have to change that plan to account for factors such as unexpected changes in logistics, the enemy environment and enemy tactics. Flexibility is truly one of the most important elements toward mission success."

Tri-Det competition (ROTC)

SALT LAKE CITY — Bitter rivals from three detachments around Utah competed against each other for the first time during an inaugural Tri-Det drill and physical fitness competition.

More than 120 cadets from detachments

850, 855 and 860 at University of Utah, Brigham Young University and Utah State University battled it out at the University of Utah.

During the drill competition, the three schools performed individual drill evaluations, open ranks inspections and a four-person rifle drill.

In the physical fitness portion of the contest, cadets had to perform four-person pushups (photo above), and participate in either Ultimate Frisbee or a relay race.

In the end, the host Det. 850 came out on top with trophies in the individual drill evaluations and ultimate frisbee contest, which helped them win the overall Tri-Det competition trophy.

In retrospect, Cadet Hyrum Robb said the experience prepared him for future success.

"I learned that it is the attitude you take with you that helps you succeed the most," he said. "Our attitude for success and professionalism will enable us to achieve our goals."

Continued on next page

School briefs

Det. 465 brings home trophies after decade long absence (ROTC)

WASHINGTON — Cadets from the University of Nebraska-Lincoln brought home a first place trophy for the first time in more than a decade from the National Society of Pershing Rifles during a national drill competition in March.



A team of six cadets competed in two of ten events of the competition – the armed four-man squad exhibition drill and armed exhibition two-man duet – and managed to bring home

three trophies altogether.

Det. 465 took home a first place trophy for the duet contest and third place trophies for both the squad and overall performance

in the competition.

“What made this [so great] was the fact that our team only competed in those two events and we still placed third overall,” explained Cadet Erin Butler.

The team was also awarded the Most Improved Company for their performance.

Cadets catch glimpse of Raptor (ROTC)

SEATTLE — More than 20 cadets from the University of Washington and Central Washington ROTC units visited Boeing Field and got a chance to see some of the Air Force’s aircraft inventory up close.

While at the production plant, cadets learned about the Airborne Warning and Control System, C-17 Globemaster, future combat systems and unmanned systems. But the highlight of the tour was the cadets walk through tour of the F-22 Raptor production line.

“It was an exceptional learning experience,” explained Cadet Dawn Ochsner. “It’s an experience I was all cadets could gain.”

AL-20021 cadets meet first female Thunderbird pilot (JROTC)



MONTGOMERY, Ala. — Cadets Wundee Coppock, Samantha Bodart, Sandra Varnell and Jessica McGinnis met United States Air Force Thunderbird’s first female pilot, Maj. Nicole Malachowski, at the River Region Air Show at Maxwell Air Force Base, Ala.

The cadets attended the April 8 air show as a part of their curriculum in action trip.

Det. 010 launches Project Combatant (ROTC)

TUSCALOOSA, Ala. — Cadets from the University of Alabama’s Det. 010 recently “deployed” to North Korea during a mock-deployment exercise earlier this year.

Cadets received training on how to process through a deployment line as well as establish a bare base and navigate in a hostile environment.

The exercise also tested the cadets’ ability to adapt leadership techniques - especially during a mission to rescue two downed friendly pilots that were in the area. After locating the pilots and carrying them more than a mile to the rescue aircraft rally point, the cadets were surprised to find out that their transport was gone.

“Nobody panicked, they just pushed on,” explained Capt. Jim Landers, commandant of cadets. “Eventually their perseverance paid off and they found the transports.”

NE-021 opens for College World Series



Courtesy photo

OMAHA, Neb. — Junior ROTC Cadets John DeLong, April Bowling, Paul Brown, Grant Coultas and Layla Evans of Bellevue East High School NE-021 color guard perform at the College World Series June 17. The cadets opened the game between Oregon State and Miami with approximately 23,000 fans. NE-021 cadets have performed at the College World Series for four consecutive years.

Moving Forward:

Hurricane Katrina breaks levies, not Det. 320 spirit

By Cadet Alexander Williams

Det. 320, Tulane University

NEW ORLEANS — Hurricane Katrina made landfall in the early hours of Aug. 29, 2005, slackening slightly to a Category 4 Storm as it plowed into the Crescent City. While heavy winds and rain did cause some damage in New Orleans, the majority of the damage came a few days later when the levies breached.

By the end of the week, almost 80 percent of the city was underwater, and America faced one of the largest natural disasters in modern history.

As the flood waters rushed into the city, the cadre staff and 32 cadets of Det. 320 at Tulane University thought they would be lucky that their unit was located on the second floor of the Monk-Simons building on campus, but after the water receded weeks later, they were told that they would have to find another home for the detachment.

“We’ve all seen such disasters on TV, but it was very strange to see a place you had just left, a place you knew and streets you had walked down, being destroyed overnight,” explained Cadet Sara Lytle.

The two years leading up to Hurricane Katrina had seen major improvements at the detachment – including new flooring, furniture and a place for graduating seniors to leave their mark as they signed a special section of the wall in the cadet lounge.

But all that was gone.

Most cadets lacked uniforms because the hurricane had ruined them along with most of their personal possessions.

Cadet Paul Lentz, the cadet wing commander for the semester said, “The cadets of this wing are truly amazing. Many cadets were dealing with school closings, rebuilding homes, and trying to graduate. It was difficult even getting simple



File photo

A satellite image captures Hurricane Katrina just before it made landfall near New Orleans Aug. 29, 2005.

things accomplished.”

Air Force ROTC units across the country opened their doors to provide Det. 320 a safe haven. From Washington to South Carolina, and Massachusetts to California, cadets from the displaced detachment participated in an unexpected temporary duty assignment and gathered inspiration and ideas from dozens of other units nationwide.

“The schools and detachments were very welcoming,” said Cadet Sara Lytle. “They made the awkward transition run as smoothly as it could. Their hospitality eased the shock of recent events.”

In January 2006, the cadets came back ready to go and do everything they could for the New Orleans community and detachment. As a temporary solution, officials determined that Det. 320 would be collocated with the Navy ROTC cadets inside their building.

Now, a year after the disaster, Det. 320 cadets are preparing to move into a new \$60,000 building built just for them.

Cadet John Biszko, the cadet wing commander this fall, said the new detachment building has larger offices for the cadre staff and wing commander as well as space set aside for the Arnold Air Society.

“The new detachment will also have a library, patio and cadet lounge – all with up-to-date equipment,” he said.

The cadets now look toward their future within the new detachment walls, but will never forget what the hardships and challenges Mother Nature brought upon them.

“One really does realize the important things in life such as family, friends, food, water and shelter,” said Cadet Paul Lentz from Slidell, La. “I plan to be better prepared in the future. The cadets of this wing are truly amazing and have worked extremely hard to make sure we had a great semester. Every cadet who came back showed courage and never once used the hurricane as an excuse for poor performance.” 🙏

Getting a pulse for AF medicine



Future leaders of AF Medical Service train at Wilford Hall

By 2nd Lt. David Herndon

59th Medical Wing Public Affairs

For many college students, summers consist of packing away endless amounts of textbooks, migrating home and heading to a dull, low-paying job or internship.

For more than 20 cadets from the United States Air Force Academy and Reserve Officer Training Corps, experiencing trauma in an emergency room, a high-altitude F-16 incentive ride and ground-breaking research at a clinical research squadron at Wilford Hall Medical Center in San Antonio.

ROTC cadets enrolled in the Operation Air Force Nurse Orientation Program said they learned about all aspects of the medical career field, from research to clinical work.

"I wanted to know what to expect from the Air Force. I feel 100 percent more confident than when I arrived," said Alicia Weott, a Montana State University Det. 450 cadet.

The OAF program is a training program for Aero Space 300 & 400 cadets, typically juniors and seniors, from various university ROTC detachments. OAF consists of three weeks of hand-on training at various Air Force installations throughout the United States and overseas. It allows cadets to gain a general orientation of the Air Force and shadow junior officers in various career fields.

The Nurse Orientation Program, which falls under OAF, allows

nursing cadets to receive training over a four-week period and is designed to serve as an internship in an active duty Air Force hospital. The purpose of the program is to give future Air Force officers a chance to obtain clinical experiences while shadowing a registered nurse.

"It's motivational being here. You get a perspective of what your future is to be," said Angela Smith, a cadet from University of Portland Det. 695. "Staying at the visiting officer's quarters, getting to understand the basics with base protocol, I've enjoyed it."

Cadets were able to sample day-to-day Air Force operations and venture outside of Wilford Hall. They also got to run through a confidence course, meet the Air Force chief of staff and tour historic sites of San Antonio.

For Cadet Weott, who finds

great interest in critical-care nursing, said these activities, along with NOP experiences, helped her shape a continuity folder that each cadet was tasked to create - in order to inform their peers back at their detachment about the medical service.

Wilford Hall is the only Level I trauma center in the Air Force. A typical month at the wing includes 58,491 outpatient and 1,670 inpatient hospital visits.

"One of the goals is to expose nursing cadets to as many Air Force nursing opportunities as possible before they commission," said 1st Lt. Heather Ortiz, 859th Medical Operations Squadron inpatient pediatric nurse and NOP advisor. "These cadets have been motivated to learn and, most importantly, are taking back the nursing commissioning process." 



Photo by 2nd Lt. David Herndon

SAN ANTONIO — Cadet Alicia Weott, Nurse Orientation Program student from Montana State Det. 450, checks the vital signs of Chief Master Sgt.(Ret.) Paul Hurd. Cadet Weott participated in a four-week Operation Air Force program where she was able to learn basic operations of an Air Force medical facility.



Photo by Donna H. Parry

Cadets Sheena Skelton, Dennis Adezas, and Mark George (center to right) answer questions about life as an Air Force ROTC cadet to dignitaries from various countries touring as part of the Foreign Liaison program.

Det. 840 cadets showcase ROTC programs to international delegates

By Capt. Christopher Victoria

Det. 840, Texas State University

Cadets from Texas State University Det. 840 spoke on behalf of the entire Air Force ROTC during a visit from 49 international dignitaries looking for an opportunity to hear how the program produces leaders for the world's most powerful Air Force.

The visit this spring was part of the Foreign Liaison program – a chief of staff of the Air Force directed program – that assists with orienting international air attachés at their respective embassies in Washington D.C., to the Air Force and its culture.

This year's tour was designed to give attachés insight into Air Force training. Stops on the tour included the Officer Training School at Maxwell Air Force Base, Ala.; the U.S. Air Force Academy, Colo.; Air Education and Training Command at Randolph AFB, Texas; and basic military training at Lackland AFB, Texas. The Air Force's ROTC Det. 840 at Texas State was one of the few examples where the attachés had the opportunity to hear about the program directly from the trainees.

The delegates were welcomed by the university's president, Dr. Denise Trauth, and Det. 840 commander, Col. Daryl Hausmann. Lt. Gen. Arthur J. Lichte, Assistant Vice Chief of Staff of the Air Force and overseer of the attaché program, and Belgian Brig. Gen. Daniel Van de Ven, senior attaché and spokesperson of the Air Attache Association, were also on hand for the tour.

"Seeing the American culture and observing the ROTC program in the civilian world will show foreign officers how we focus on education and how it fits with training," explained General

Lichte.

General Van de Ven, along with many of the other dignitaries, were impressed at how well military training was integrated into regular life -- especially in the case of regular college students working to attain their degrees while conducting military training on a voluntary basis to earn a commission simultaneously.

"Conscription is the biggest difference between the U.S. and many other countries," explained General Van de Ven.

Cadets from Det. 840 briefed the guests on the overall ROTC program, a day in the life of an Air Force cadet and the specific duties of the cadet wing leadership.

The guests also ate lunch with cadets and cadre, where they asked further questions about individual goals and aspirations of the ROTC program and beyond, and then were escorted around the detachment area, local university sights and the city of San Marcos.

"It was a mutual learning experience," said Cadet Brandon Glass, General Military Course advisor of the Det. 840 leadership

staff. "They learned a lot from us about our program, but we got to hear their stories about their countries and military experiences which has taught us a lot as well."

"I was intimidated at first," said Cadet Teia Brumgard, 840th Cadet Wing vice commander. "There were so many high ranking people from all over the world coming here to San Marcos to listen to us explain officer training on behalf of the Air Force ROTC. But once they got here they were all very personable. They showed a genuine interest in what we had to say and asked some very good questions. I still brag to my friends that I got the brief a three star general."

The overall impression of the cadets was that it was an honor for them to represent Air Force ROTC and brief such a diverse group.

"The training value goes so far beyond anything we have in leadership lab," said Det. 840 commander, Colonel Hausmann. "This was a great opportunity for the school and the cadets." 🙏



ROTC CADETS EXPERIENCE CULTURE FIRST HAND

By Staff Sgt. Jason Lake
Editor, Leader magazine

A cadet from Baylor University's Det. 810 in Texas recently explored some of China's most visited tourist sites as part of a Cadet Summer Language Immersion Program.

Jocelyn Chang, a ROTC senior majoring in Asian studies, put her studies of the Chinese language and culture to good use while visiting famous places such as The Great Wall of China and the "Eighth Wonder of the World" - the Terra Cotta Warrior Statues of Xi'an. She also studied at one of China's most prestigious universities in Nanjing during the month-long adventure.

"We saw and experienced more than anyone could ever have dreamed of," said the Dededo, Guam, native. "The Air Force really provided for us. They paid for our plane tickets, group tour costs, transportation, lodging and meals."

According to Lt. Col. Barry Savage, the trip's coordinator and director of international programs at the U.S. Air Force Academy where the program is managed, the objective of CSLIP is to broaden future officers' experience in foreign languages and cultural awareness. The program accomplishes this goal through classes, tours and language exchange inside other coun-

Here's how to apply

- Must have completed four semesters in applicable language to be eligible
- Must have completed field training
- Submit application to detachment commander for approval during the fall semester
- Applicants selected by ROTC Head quarters, Maxwell Air Force Base, Ala., will be notified

tries such as: China, Japan, Russia, Spain, France, Germany and Morocco.

"The goal of the program is to keep in line with the Defense Language Transformation Roadmap [<http://www.defenselink.mil/news/Mar2005/d20050330roadmap.pdf>] that was published last year," he explained. "CSLIP targets college level students before their commissioning because it's very difficult to break away from job commitments once on active duty."

Capt. Jon Newbill, officer in charge of ROTC professional development training, said Air Force ROTC has been approved an additional \$2.6 million over five years to supplement the CSLIP program with other language and cultural immersion programs.

"For the first time this year, we at Air Force ROTC administered a language immersion program inde-

pendent of the Academy," he explained. "We set up a contract with a language immersion company and sent a dozen cadets to Heidelberg, Germany, for three weeks as part of a new Cadet Language Immersion Program."

"We also set up an independent cultural immersion program for the first time this summer," he said. "The difference between cultural immersion and language immersion is that with cultural immersion there is no language requirement, so the instruction is in English.

The new cultural immersion called the Cadet Cultural Immersion Program was held in Prague, Czech Republic, for three weeks with 17 cadets.

Captain Newbill said the CCIP will continue under a multi-year contract using some of additional funding they recently were awarded. He also said there are plans to possibly expand CCIP to approximately 50 cadets and visit countries in Africa, Asia and South America.

The primary perk of the new program is flexibility," he said. "We can set up a program in just about any country we would like to send cadets to."

According to Colonel Savage, one of the Air Force's goals [under the roadmap] is to have 80 percent of all Air Force junior officers able to speak a foreign language at beginner's level by the year 2013. He added that all new general officers also have a requirement to learn a second language prior to promotion.

"We need Airmen who are culturally aware and able to adapt to their surroundings regardless of the location," Colonel Savage said. "For example, cadets that go through the Chinese Language Immersion Program that end up deployed to the Middle East still benefit [from the program] because they've been exposed to international culture."

Cadet Chang encourages cadets to take advantage of this rare opportunity.

"Don't hesitate to apply for this," she said. "You can't lose when you when you participate in something like this. Pick a language [the Air Force] encourages you to learn, apply for an awesome program like this, and experience a foreign country. There isn't any other experience that could beat what we did in China." ✨



Courtesy photo

Cadet Jocelyn Chang, a senior from Baylor University's Det. 810, poses for a photo while touring the Great Wall of China this summer. More than a dozen ROTC cadets visited various countries around the globe as part of this year's Cadet Summer Language Immersion Program.

SIBLING RIVALRY

OTS students battle sister services during JMAC

**Story & photos by
Staff Sgt. Jason Lake**

Editor, Leader magazine

FORT BENNING, Ga. — Nearly 50 officer trainees from Air University's Officer Training School squared off with their Army and Navy counterparts during the semi-annual Joint Military Athletic Competition at Fort Benning, Ga.

The competition held just before summer break tested the physical strength and endurance of the three services' teams through a series of events such as the super physical fitness training, volleyball, stretcher carry racing and tug of war. The Air Force team finished second overall.

Maj. Rebecca Welch, 23rd Training Squadron instructor and one of the team's coaches, said her team had its work cut out for them because the Army had swept all the teams during the competition last October.

The Air Force trailed closely behind the Army team throughout the competition, but after winning the volleyball game and stretcher race back to back, the Air Force was within reach of total victory.

But the team's luck ran out during the last two events as the Army

quickly pulled the Air Force over the line during the tug of war match up, and then outpaced the four-member relay team during the 4x400 relay race. Major Welch said although her team didn't finish first, the trainees did put up a fight and also got a chance to network with sister service colleagues in the process.

"As the military gradually shifts more toward a joint environment, it's nice for the trainees to get out of the classroom and meet with the other services," she explained.

One trainee managed to overcome an injury that might have stopped other athletes in their tracks.

Officer trainee Karen Reed tore her hamstring while sprinting just three weeks before the competition. Despite her injury, Trainee Reed decided to compete in the sit-ups portion of the physical fitness test relay and maxed out her score with 300 sit-ups.

At the end of the JMAC competition, officials presented awards to the winners in each category of the competition as well as the coveted JMAC Bomb, which is given to the overall winner.

The JMAC competition began in 1994 as a friendly competition between the Army and Air Force and eventually included the Navy. 



SPIKE: Officer trainee Craig White (center) goes up for a spike to help bring the Air Force team within victory's grasp against the Army team.

TUG OF WAR: OTS students, 2nd Lt. Joya Gama-ra, 2nd Lt. Rusty Shultz and Officer Trainee John Hermoian, struggle to stay behind the line during the tug of war competition.



ALRY

JMAC competition



Members of the Air Force OTS team dash toward the finish line during the stretcher carry race against the Army and Navy teams. The Air Force finished first in the race.



JMAC Fall 2006

See the next edition of Leader magazine, or visit www.afots.af.mil/leader for the results of the Fall JMAC held Nov. 4 at Maxwell Air Force Base, Ala.



Cadet Matt Michaud from Boston University's Det. 355 rehydrates before taking on more challenges at Maxwell Air Force Base's Blue Thunder Confidence Course this summer. (Air Force photo by Tech. Sgt. Scott Moorman)



ROTC CADETS SWEAT IT OUT TO GET THEIR COMMISSION

By Breanna Wood
Contributing writer,
Leader magazine

Shots from a different kind of M-16 assault rifle echoed throughout Maxwell Air Force Base's Blue Thunder training site during a mock deployment as part of the Air Force ROTC field training this summer ...

Hundreds of cadets from detachments nationwide “exchanged fire” with simulated enemy combatants by aiming dummy M-16s and shouting “bang, bang, bang.”



Photo by Breanna Wood

In addition to practicing field tactics and completing a confidence course, cadets also had to apply self-aid buddy care.

“The field training experience tests cadets emotionally, mentally and physically as they battle exhaustion and enemy attacks while learning Air Force concepts and how to become leaders in combat situations.”

“The objective for field training is to create an artificial stress environment whereby cadets are forced to team build,” Capt. Jen Amato of Det. 875 said. “They have to work together to accomplish a task in a short amount of time while overcoming things such as heat and fatigue.”

This summer more than 2,400 cadets attended field training sessions at Maxwell Air Force Base, Ala.; Tyndall AFB, Fla.; or Ellsworth AFB. Two field training sessions were conducted at Maxwell and Tyndall, while Ellsworth Air Force Base hosted three training sessions.

ROTC cadets must complete two phases of military training — General Military Course and Professional Officer Course — to get commissioned.

According to ROTC officials, the field training experience is the transition time between the two courses and is typically the cadets’ first exposure to the Air Force environment.

Cadets who trained at Maxwell in July said they learned a lot and were glad to have finished successfully.

“It makes you feel proud to have stuck it out,” explained Cadet Melissa Batterson from the University of Nevada Las Vegas. “We won’t have any more training like this before commissioning. Once you get through here you’ve gotten through all the places where the Air Forces weeds people out.”

Nearly 200 cadets dropped out of the training due to medical problems, failure to comply with Air Force standards or not meeting Air Force physical requirements.

The ROTC field training briefing given to cadets explains that the goal of the training is “to provide an appropriate disciplined military environment for cadets to demonstrate leadership potential.”

Cadets validated this goal, and said they learned a lot about leadership.

“I think we’ve learned more than we even [realize] at this point,” said Cadet Gabriel Bugajski from the University of Chicago. “It’ll probably be awhile before we know what all we learned.”

Many cadets agreed that opportunities to become leaders at field

training depended on the cadets’ motivation to learn.

“If you took this experience seriously, then you learned a lot,” Cadet Christine Darius from East Carolina University said. “It’s all about your mindset.”

Cadet Patrick Young from Rochester Institution of Technology in New York feels that the training has laid a foundation for him to learn more in the next two years in the POC.

“I’ve learned that even though there’s lots of pressure, we have to take time and slow things down to execute a plan,” Cadet Young said.

Based on their own experience at field training, the cadets said they have advice for others planning to go through in the near future.

“Don’t be afraid to make mistakes,” said Cadet Juan Peralta from the University of North Texas. “I’d rather make mistakes here in training than during a real deployment as a [commissioned] officer.”

Cadet Batterson added that future cadets should come to the training ready to learn.

“Come with an open mind,” Cadet Batterson said. “If you’re ready to work hard, you will receive an incredible amount of training.”

CRAWL: Cadet Mary Clause from Ohio Kent State University makes her way up the climbing obstacle at Maxwell Air Force Base’s Blue Thunder Confidence Course as part of ROTC field training June 15.



LINE OF SIGHT: Capt. Brian Herman, an instructor from the University of Hawaii, watches as cadets make their way over a balancing obstacle during field training at Maxwell June 15. This year more than 2,400 cadets attended field training at three locations.



Air Force photos by Tech. Sgt. Scott Moorman

2006 Field Training Award

Distinguished graduates

Abel, David
 Adsit, Lance
 Amos, Mark
 Arredondo, Ruben
 Babcock, Matthew
 Banks, Lyndsey
 Barber, Sean
 Bartameo, Matthew
 Bass, Nicholas
 Batterson, Melissa
 Baumgartner, Adam
 Bergeron, Phillip
 Bergren, James
 Berreckman, Lucas
 Betz, Andy
 Bichara, Gia
 Bienenfeld, Brent
 Bishop, David
 Blaschko, Amanda
 Book, Carl
 Bopp, Katherine
 Borgan, Joel
 Bowe, Anthony
 Bradley, Ryan
 Brose, Krista
 Brown, Aaron
 Brozema, Katie
 Buday, Cherie
 Burnett, Joshua
 Butler, Eric
 Byrd, Kyle
 Casconi, Amanda
 Catino, Daniel
 Centeno, Humberto
 Clark, Michael
 Clason, Jonathan
 Clause, Mary
 Coleman, Shane
 Connelly, Michael
 Cortesio, Andrew
 Cranford, Eric
 Cunningham, Thomas
 Dalton, Devin
 Darcy, Charles
 Darius, Christine
 David, Jayson
 Day, John
 Dearborn, Matthew
 Deleon, Andrea
 Derosa, August
 Deskin, Joseph
 Dorn, Melissa
 Duncan, Tyler
 Early, Alex
 Ehrlich, Seth
 Elam, Amanda
 Elles, Eric
 Ellorin, Jennifer
 Fedyschyn, Melissa
 Fitzsimmons, John
 Flagg, Tyler
 Fleshman, Alex
 Foreman, Nicholas
 Foster, Sarah
 Franklin, Nathan
 Freed, Christopher
 Friedel, Jennifer
 Gagnon, Joseph
 Gerling, Benjamin
 Gilkey, Thomas
 Glasscock, Christopher

Gommel, Matthew
 Gonzales, Adrian
 Grone, Brandon
 Gunn, William
 Gunnels, Brandon
 Guth, Douglas
 Hadley, Michael
 Hall, Brian
 Hall, Christopher
 Hancock, David
 Haney, Zachary
 Harris, Andrew
 Harstad, Nita
 Hart, Zachary
 Hartney, Maureen
 Hayes, Angelica
 Hess, Holly
 Hestermann, Riley
 Hettler, Amanda
 Hewitt, Timothy
 Hibbard, Nicole
 Hickner, Brian
 Higginbotham, Christopher
 Hilliard, Joseph
 Hinchey, William
 Hines, Rachel
 Hines, Robert
 Hoggard, Robert
 Hough, Tyler
 Hubbart-Cerna, Nancy
 Huber, Colin
 Hudson, Trevor
 Hutton, Eric
 Jensen, Douglas
 Johnson, Karl
 Johnson, Ralph
 Johnson, David
 Johnson, Mitchell
 Jones, Tyler
 Jowiski, Joshua
 Kaczanoski, Jonathan
 Kilchrist, Charles
 Kimmel, Matthew
 Kimmel, Grant
 Kinne, Sean
 Koehler, Bradley
 Kosla, David
 Krueger, Christopher
 Kudlacz, Daniel
 Kurzen, Adam
 Kushner, Zachary
 Lamb, Gregory
 Landecker, Isaac
 Laubenthal, Shannon
 Lawson, Marc
 Leonard, Colleen
 Lewis, Allen
 Lindberg, Jennifer
 Linge, Neale
 Lodmell, Tory
 Malave, Ricardo
 Marigny, Reyne
 Mccool, Christina
 Mccready, Daniel
 Mckoy, Jeremy
 Mcleod, Chuck
 Menas, Alex
 Mendez, Jason
 Michaud, Matthew
 Miles, Adam
 Miller, Calvin
 Miller, Steven
 Mills, Laura

Montgomery, Ryan
 Naylor, Brooke
 Neiheisel, Travis
 Nelson, William
 Neterer, Jonathan
 Nollmann, Yvonne
 O'Brien, Ryan
 Oetken, Matthew
 Parks, Collette
 Parr, Anthony
 Peralta, Juan
 Perez, Rosemary
 Perrine, Scott
 Petersen, Andrew
 Potter, Karen
 Potter, Jeremy
 Powers, John
 Pruitt, James
 Raines, Michael
 Rayho, John
 Read, Robert
 Reed, Daniel
 Reyes, Kai
 Rini, Christine
 Rippon, Stacey
 Rivest, Benjamin
 Rizer, Kirsten
 Roberts, Stephen
 Robinson, Brett
 Rogers, Chadney
 Rolf, Tamara
 Rolon, Fernando
 Rosen, Philip
 Ryan, Miles
 Ryan, Kelsey
 Salas, David
 Schick, Brigitte
 Schoener, Jessica
 Seagle, Jonathan
 Sierra, Salvatore
 Sharragnessy, Bradley
 Short, Robert
 Silfies, Jeremy
 Silva, Clayton
 Silva, Oliver
 Sims, Sarabeth
 Skilling, Ryan
 Smith, Gregory
 Snell, Adam
 Sorrentino, Giovanni
 Spear, Nicholas
 Staley, William
 Sternberg, David
 Strike, Kevin
 Stuart, Belena
 Szempruch, Wesley
 Taunton, Sybil
 Terry, David
 Thompson, Briana
 Thompson, Adam
 Thompson, Daniel
 Torres, Guillermo
 Torres, Armando
 Tucker, Matthew
 Umphres, Christopher
 Vanbockel, Ryan
 Vietti, Steven
 Vinacco, Michael
 Vruwink, Jon
 Walsh, Wesley
 Waltman, Sean
 Wier, Brendan
 Winters, Kenneth



Work, William
 Wullschleger, Mark
 York, Shannon
 Zito, Joseph

Superior performers

Acosta, Roberto
 Aird, Lynn
 Anderson, Ryan
 Anderson, Nicholas
 Andrade, Jeff
 Andrejack, Giselle
 Antonoff, Thomas
 Baker, Jeremy
 Batanides, Rhett
 Benevides, Philip
 Benoy, Cody
 Bermeo, Louis
 Bossardet, Marie
 Bowen, Michael
 Bradford, Sarah
 Bradley, Chase
 Brandon, David
 Bratton, Thomas
 Brooks, Aaron
 Brown, Autumn
 Brown, Christopher
 Brown, Adam
 Buchanan, Joseph
 Burg, Nicholas
 Burley, Eric
 Burris, Joshua
 Campbell, Matthew
 Cartier, Megan
 Caylor, Gregory
 Cerruti, Lauren
 Chaney, Albert
 Charbonneau, Nicholas
 Cheng, Stanley
 Chylewski, Ryan
 Cima, Caitlin
 Cirulis, Karl
 Clark, Nicholas
 Clements, William
 Collins, Brian
 Copley, Robert
 Corl, David
 Council, Taryn
 Crooms, Louis
 Culpepper, Casey
 Cunningham, Bret
 Curtis, Austin
 Cutucache, Andrew
 Dalrymple, Daniel
 Davenport, Rachel
 Davis, Randon
 Dean, Jamal
 Deibler, Jeremiah
 Dejesus, Alessandra
 Deleon, Nathaniel
 Delong, Samuel
 Demass, Sam
 Dickinson, Michelle
 Djanbatian, Nicole
 Dolar, Scott
 Dominguez, Efrain
 Dowd, Kyle
 Dragnich, Paul
 Dubois, Brendan
 Dutton, Jessica
 Elkins, Erica
 Elliott, Franklin
 Ellis, Garrett
 Emerson, Eric
 Eirkard, James
 Faire, Loren
 Faulk, Daniel
 Fiehler, Anastasia
 Fines, Elizabeth
 Fischer, Daniel
 Fisher, Sean
 Gardner, Jamie
 Gettig, Kathleen
 Gobberg, Raymond
 Goeringer, Sasha
 Malatesta, Nathan
 Graber, Micah
 Graeff, William
 Grager, Kainoa
 Gunter, Barton
 Hackbarth, Jessica
 Hagelberg, Travis
 Hall, Dean
 Hall, Jonathan
 Hall, Matthew
 Harman, Jennifer
 Harper, Mark
 Harrington, Kyle
 Hart, Kyle
 Hausmann, Meghann
 Healy, Jordan
 Hearn, Dwight
 Hergenreter, Christopher
 Herness, Joel
 Hoeft, Torrance
 Holmberg, Gusty
 Honnen, Mark
 Hottle, Erin
 Howell, Jonathan
 Hughes, Lindsey
 Hunter, Heath
 Husher, Kim
 Ingle, Katherine
 Iverson, Paul
 Jansen, Richard
 Janssen, Nicholas
 Jechow, Luke
 Jeppsen, Lorin
 Johnson, Sansen
 Kareis, James
 Kelly, Tyronda
 Kenny, Timothy
 Kim, Jonggun
 Kulesza, Nicholas
 Lane, Nathaniel
 Leibbrandt, Scott
 Leitzke, Brian
 Leshner, Nathaniel
 Lingenfelter, Andrew
 Looby, Patrick
 Lopez, Rafael
 Malatesta, Nathan
 Malcom, Bronson
 Manglitz, Joseph
 Mantle, Christopher
 Marsh, Ernest
 Martel, Jonathan

rd Winners



Photo by Breanna Wood

Davenport, Rachel
DeLeon, Nathaniel
Deleon, Andrea
Dennis, Craig
DeRoche, Rachael
Derosa, August
Dimmett, Zebulon
Drenckhahn, Nathaniel
Earl, David
Elam, Amanda
Elliott, Cody
Elliott, Franklin
Elmstedt, Kris
Erkard, James
Ferenz, Ryan
Field, Bradley
Fitzsimmons, John
Foreman, Nicholas
Gibson, Michael
Guajardo, Jonah
Hagelberg, Travis
Hall, Matthew
Hancock, David
Hayes, Angelica
Hefferly, Patrick
Heilig, Tyler
Herman, Bradley
Herness, Joel
Hesson, James
Hines, Rachel
Holmes, Kristian
Howell, Charles
Illofsky, Matthew
Johnson, Dustin
Jones, Aaron
Jones, Tyler
Kaczanoski, Jonathan
Karas, Anthony
Keller, Brandon
Khan, Imran
Khutoryan, Alexander
Kimmel, Grant
Kimmel, Matthew
Koehler, Bradley
Kopta, Justin
Landecker, Isaac
Laubenthal, Shannon
Leibbrandt, Scott
Leineweber, Thomas
Lewis, Michael
Long, Devin
Maixner, Andrew
Malatesta, Nathan
Marsh, Andrew
Martel, Jonathan
Mazzarelli, Andrew
McCool, Christina
Menas, Alex
Mendez, Jason
Mullis, Henry
Murphy, Amanda
Myatt, Daniel
Myers, Daniel
Nakonieczny, Adam
Nguyen, Michael
Nollmann, Yvonne
Nova, Richard
O'brien, Ryan
Olson, Philip
Parsons, Stephen
Peake, Ryan
Perrine, Scott
Peterson, Jason

Picariello, Joseph
Poeschl, William
Porter, Jared
Porter, Kevin
Powers, John
Quarles, Reginald
Ramsey, Conrad
Randlett, Lindsey
Ray, Nathaniel
Reese, Edward
Reyes, Kai
Robertson, James
Rogers, Chadney
Rosen, Philip
Roth, Tanner
Ruiz, Jessica
Ryan, Miles
Schick, Brigitte
Schubert, Michael
Seagle, Jonathan
Skinner, Jonathan
Sordelet, Marc
Speers, Keith
Stancin, Daniel
Steuart, Michael
Stoddard, Kalen
Tanyi, Kenneth
Terry, David
Thompson, Adam
Thornbury, Michael
Toms, Jonathon
Toves, Christopher
VanBockel, Ryan
Vanderhoof, Marc
Vanderpool, Cody
VanHorn, Jeffrey
Vanpeurseum, Kyle
Veal, Samantha
Wade, Warren
Walsh, Wesley
Ward, Jarod
Weber, Wolfgang
Williams, McKay
Winters, Kenneth
Wright, Daniel
Yarnell, James
Young, Steven
Zayicek, Joni

Garris, James
Giammo, Michael
Godinez, Juan
Gunnels, Brandon
Gunter, Barton
Harding, Amanda
Hart, Zachary
Hayes, Angelica
Hestermann, Riley
Hickman, Daniel
Hickner, Brian
Hines, Robert
Illofsky, Matthew
Irons, David
Jansen, Richard
Jensen, Douglas
Johnson, Ralph
Johnston, Jack
Jones, Aaron
Karas, Anthony
Kenny, Timothy
Khan, Imran
Kraus, Ryan
Krueger, Christopher
Laubenthal, Shannon
Lazane, Mark
Ledet, Eugene
Leitzke, Brian
Malatesta, Nathan
Malave, Ricardo
McDonough, Megan
McGillen, Christopher
McVay, Joshua
Medina, Elkin
Mendez, Jason
Moble, Marcus
Montgomery, Ryan
Naylor, Brooke
Neterer, Jonathan
Nollmann, Yvonne
O'brien, Ryan
Padilla, Greg
Parr, Anthony
Pederson, Douglas
Prejean, Christina
Prudhomme, Ian
Reyes, Alejandro
Reyes, Nicholas
Robbins, Jeremiah
Rosen, Philip
Ryan, Meghan
Ryan, Miles
Sabo, Nicholas
Sanders, Brandon
Sheets, Daniel
Smith, Aisha
Smith, Gregory
Stclair, Wesley
Tanyi, Kenneth
Taunton, Sybil
Taylor, Brandon
Taylor, James
Thompson, Adam
Toms, Jonathon
Torres, Armando
VanBockel, Ryan
Vermillion, James
Villanueva, Reinier
Warner, Dustin
Weeks, Jarrod
Winters, Kenneth

McGillen, Christopher
Mcgowan, John
McLaurin, Jeanette
Mclean, Vincent
Mcmunigal, Kelly
Mendez, Jose
Mensburger, Alex
Michael, Eric
Michel, Danielle
Mindoro, Ira
Montoya, Tahina
Mullan, William
Murphy, Vince
Murri, Christopher
Nead, Daniel
Newsom, Megan
Nguyen, Michael
Norman, Amanda
O'Brien, Emily
O'neil, Ryan
Ocallaghan, Sarah
Olson, Andrew
Olson, Tiffany
Orgaard, Chad
Osborn, Jodi
Padilla, Greg
Park, Alexander
Parsons, Stephen
Pederson, Douglas
Perry, Dominic
Peterson, Aaron
Phillips, Joseph
Pope, Lindsey
Poulin, Craig
Predis, David
Prejean, Christina
Prill, Benjamin
Prudhomme, Ian
Pruitt, Jacob
Rapp, Nicholas
Reighter, Jacob
Remick, Kevan
Reyes, Alejandro
Riggles, Benjamin
Robbins, Jeremiah
Rose, Katie

Roth, Anthony
Ryan, Meghan
Sabo, Nicholas
Salem, Reda
Samson, Mosheh
Sanders, Brandon
Schilperoot, Brennan
Scholz, Kenneth
Schuck, Christopher
Sesody, Ryan
Shea, Michael
Sheets, Daniel
Shinette, Deshawn
Stanco, Marc
Stewart, Sean
Stubbs, Jareen
Stubbs, Tyler
Stugmyer, Steven
Sullivan, David
Sundbeck, Gregory
Swinconos, William
Taffe, Emily
Tanyi, Kenneth
Tarr, Justin
Taylor, James
Tenorio, Jonathan
Thomas, Kenneth
Trana, Alexandra
Vermillion, James
Vogeler, Aaron
Wasem, Anastasia
Weber, Christopher
Wesche, Ashleigh
Whalen, Daniel
Whinslow, David
Winston, Robert
Wood, Leslie
Wright, Benjamin
Yang, Edward
Yaple, Danielle
Yates, John
Young, Steven
Zipper, Matthew

Corl, David
DeLeon, Andrea
Hayes, Angelica
Hines, Rachel
Maixner, Andrew
Mendez, Jason
Nollmann, Yvonne
Rogers, Chadney
Ruiz, Jessica
Sims, Sarabeth
Stancin, Daniel
Toms, Jonathon
Winters, Kenneth

Performance fitness test

Aalderink, Marc
Ahn, Jarret
Anderson, Jared
Antal, Jeffrey
Archer, Jeff
Arredondo, Ruben
Bakke, Michael
Banks, Lyndsey
Barber, Sean
Barkalow, Adam
Barroga, Joshua
Batiste, Allen
Beckwith, Alexander
Bevins, James
Boley, Casey
Bopp, Katherine
Bowen, Michael
Bratton, Thomas
Brosseau, Jason
Bugajski, Gabriel
Butler, Eric
Caruso, Philip
Catino, Daniel
Chaudhry, Usmaan
Clapp, Angela
Clark, Nicholas
Closson, Philip
Corl, David
Cunningham, Thomas
Dana, William

Ironmen & women
Bopp, Katherine

Warrior spirit

Adams, Edward
Anderson, Nicholas
Banks, Lyndsey
Batanides, Rhett
Blaschko, Amanda
Borgan, Joel
Bratton, Thomas
Bullock, Lawrence
Burciaga, Jesus
Butler, Eric
Cheng, Stanley
Connelly, Michael
Corteso, Andrew
Coughlin, Elizabeth
Darius, Christine
DeLeon, Nathaniel
Deskin, Joseph
Dungca, Arly
Elder, Denton
Elles, Eric
Figueroa, Laura
Fischer, Daniel
Fisher, Sean

America's brightest cadets explore Air Force careers

Story & photos by
Staff Sgt. Jason Lake
Editor, Leader magazine

ATLANTA — Some of the nation's brightest high school students explored career opportunities in the Air Force during an Air Force Junior ROTC Aerospace and Technology Honors Camp July 23-28.

Fifty JROTC cadets from detachments nationwide visited Georgia Tech University and its ROTC detachment. The group also visited Lockheed Martin's F-22A Raptor and C-130J production lines and Warner Robins Air Force Base in Georgia, and Auburn University in Alabama.

The high school students, which represented the JROTC's top half-percentile of cadets, learned about various aspects of the Air Force through various briefings, static display tours and even hands-on activities.

At Georgia Tech., the cadets built their own make-shift aircraft out of limited materials supplied by the school's staff.

The cadets also explored the school's research institute where staff members explained how the university helps the Air Force develop advanced technology for communication and aviation.

The honor camp cadets got a closer glimpse at advanced aviation while touring the Lockheed Martin production facility. There the students witnessed the production of two of the Air Force's newest aircraft -- the F-22A Raptor and C-130J Hercules.

Lt. Col. Jeff "Trigger" Wallace, a 19-year veteran and test pilot for the Air Force, talked to the cadets about his experiences flying everything from the Air Force's F-15 to the British Tornado. He also explained to the cadets what they needed to do if they were interested in becoming a pilot themselves.

The cadets took a step fur-

ther into the aviator realm when they visited Auburn University in Alabama. In addition to various engineering demonstrations, the cadets were also treated to incentive rides on Cessna aircraft.

To get a better picture of other careers in the Air Force, the cadets took a trip to Warner Robins AFB.

Members of the 12th Airborne Air Control Squadron showed the students what it's like to work in the surveillance business, while aircrews from the 19th Air Refueling Group talked about pumping gas to aircraft during flight.

First Lt. Nick Strocchia, a 12th AACS instructor navigator, led a group of cadets on the tour.

"I like to get out and talk with today's youth," he explained. "I remember when I was younger that I looked up to the older, more experienced people I ran into. Now I'm trying to pass my experience along to them."

The students were also treated to a military working dog demonstration by the 78th Security Forces Squadron, and a deployment readiness briefing by the 5th Combat Communications Group.

Looking back on her week-long experience, Cadet Adelyne Diaz De La Rocha said she now has a better idea of what the Air Force has to offer.

"I learned that there's a lot more career opportunities in mechanical engineering and now I'm seriously considering engineering or aviation as a career goal."

Other cadets, like Eric Freundt from Danbury High School's Det. CT-021, were just honored that they were among the select few cadets that could enjoy the honors camp experience.

"We've done things here that I thought I would never do," he said. "I feel so fortunate that I've gotten this opportunity that I would have never dreamed of." 



CADET WILLIAM KOCH FROM DET. CA-901 MAKES A LAP AROUND THE GEORGIA TECH OLYMPIC GYMNASIUM DURING THE PRESIDENT'S SPORTS CHALLENGE JULY 26. THE CADETS WERE GRADED ON THEIR ABILITIES TO RUN A MILE, PERFORM PULL UPS, STRETCH AND SPRINT.



THE 50 AIR FORCE JUNIOR ROTC CADETS AT THE LOCKHEED MARTIN PRODUCTION FACILITY WERE TREATED TO A RARE TOUR OF THE F-22A AND C-130J PRODUCTION LOTS THAT FLEW IN THE TWO AIRFRAMES.

CADET OLGA PEARSE LISTENS TO A BRIEFING GIVEN BY CAPT. MATT HENRY, 12TH AIRBORNE AIR CONTROL SQUADRON, ABOUT THE JOINT SURVEILLANCE TARGET ATTACK RADAR SYSTEM AIRCRAFT DURING A TOUR AT WARNER ROBINS AIR FORCE BASE JULY 27.



CADET PHILLIP CHAPMAN LAUNCHES HIS TEAM'S AIRCRAFT DURING THE GEORGIA TECH "INTRO TO FLYING" ENGINEERING COMPETITION JULY 28. THE TEAMS WERE GRADED ON HOW LONG THEIR MAKE-SHIFT AIRCRAFT COULD STAY AIRBORNE.



AND SUPPORT STAFF POSE FOR A PHOTO OUTSIDE FACILITY IN MARIETTA, GA., JULY 24. THE CADETS WERE AND C-130J PRODUCTION LINES AND TALKED WITH PI-ES.



CADET SEYHUN YERALAN, A SENIOR AT BUCHHOLZ HIGH SCHOOL IN GAINSVILLE, FLA., PUTS THE FINISHING TOUCHES ON HER TEAM'S AIRCRAFT JULY 26.

Alaska cadets win national title blindfolded

By Staff Sgt. Jason Lake

Editor, Leader Magazine

DAYTONA BEACH, Fla. — The West Anchorage High School Air Force Junior ROTC drill team brought home two national titles - one of which was claimed while blindfolded - during the 2006 National High School Drill Team Championship Competition here.

The cadets from AK-033 competed against more than 125 units and 203 teams from across the nation in various competitions ranging from colorguard, exhibition, regulation and inspection.

The exhibition team wowed judges with their seven-minute blindfolded routine and was awarded first place for their captivating performance.

"It took nine months and countless hours to master the blindfolded sequence," said Cadet Randall Gill. "There was plenty of sweat, tears and blisters, but in the end [we] could say that we mastered the routine and are truly the best in the nation."

The colorguard team took home the first place trophy for their nearly flawless performance.

"All throughout the competition I put my training and hard work to use and it paid off," explained Cadet Timothy Matthews.

The regulation team brought home sixth place, while the inspection team tied for thirteenth place.

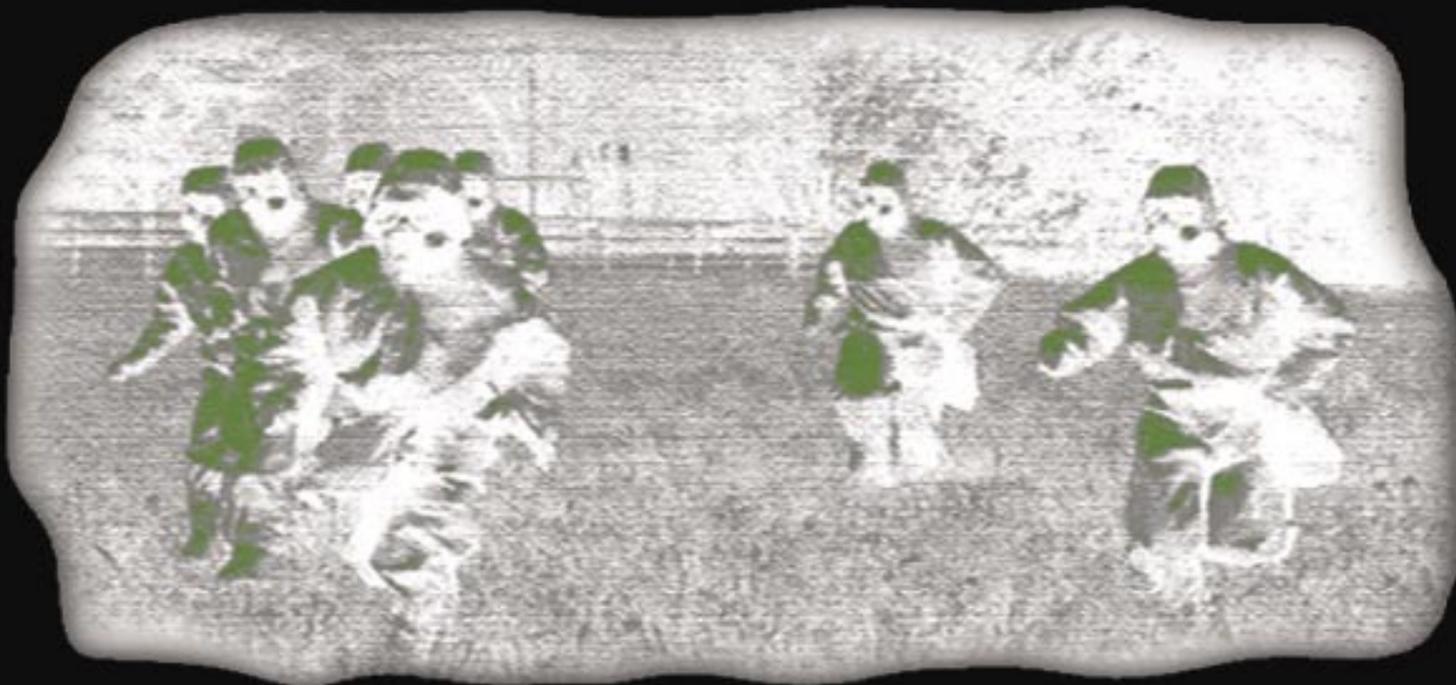
Overall, the West Anchorage High School Junior ROTC drill team finished second behind Lynn English High School in Massachusetts.

Some of West Anchorage High School's cadets also received individual awards and prizes.

Cadet Ricardo Mejorada placed second out of 3,500 cadets in the Unarmed Knock-out Competition, which tested drill and military movements.

Cadet Randall Gill received a \$32,500 scholarship to Texas A&M for military and scholastic excellence. 





CHEM WARFARE

DET 650 DONS MOPP GEAR FOR TRAINING

By Cadet Klye Kinney

Det. 650, Ohio University

ATHENS, Ohio — More than 35 cadets from Ohio University's Det. 650 tested their ability to survive and operate in field conditions during a mobility exercise recently.

During the five-hour exercise, the cadets learned about various techniques and tactics used by active duty Airmen to survive in real-world combat situations — including the use of chemical protective gear.

"We learned the different Mission Oriented Protective Postures and how to properly put on the entire suit," explained Cadet Matt Crowe. "When the exercise staff members yelled 'Gas, gas, gas,' we had nine seconds to get the gas mask on and sealed."

The cadets also got familiar with the physical challenges that come with

wearing MOPP gear.

"I now have tremendous respect for the people that do that on active duty because now I see how difficult it is to move around in the heat," said Cadet Scott Florkey.

Cadet Tanya Sanchez, a senior who had never worn the gas mask prior to the training, said she also learned a lot from the experience.

"The chemical suit and gas mask was hard to work in, but it's good to see how it will be when we are on active duty."

The cadets were taught land navigation, first aid and basic survival skills such as fire-building and locating potable water and food sources.

Land navigation training consisted of a two-mile route plotted out by the cadet officers. The cadets were then given a compass, map, starting

points and distances to checkpoints. They were then evaluated on their ability to: use a compass and topographical map, identify enemy troops and relay information back to their chain of command.

"It was a great way to learn how to use a compass in the field accurately - in case we ever had to use them."

The first aid portion of the exercise tested cadets' ability to assess the severity of their wounded teammates and apply self aid buddy care.

Lt. Col. John Coulter, Det. 650 commander, said the exercise was a complete success and looks forward to expanding to incorporate other regional detachments.

Cadets, like Kelly Woodworth, said she



Photos by Cadet Matt Crowe

RACE AGAINST TIME: Cadets Dan Miller and Matt Dempsey (above) try to put their gas masks on in under nine seconds during a mobility exercise this spring.

ABOVE: Cadets learn how difficult it is to work with Mission Oriented Protective Posture gear on during a 100-yard sprint.

learned valuable skills that will be useful in a deployed environment.

"We learned more about chemical and biological warfare than we did at field training." ✂

AFOATS organizes 1st joint honors camp

By Master Sgt. Ralph Bitter
Air Force Officer Accession and Training

In the summer of 2003 Air Force Junior ROTC began conducting Aerospace and Technology Honors Camps at various universities. The ATHC is a Secretary of the Air Force initiative designed to orient selected Air Force Junior ROTC cadets to aerospace technology educational opportunities and aerospace-related careers through a "hands-on" curriculum. This includes visits to college campuses, air and space operational units, research labs, historical sites, aerospace industries, research and technology centers, museums, and provides each cadet with an incentive flight.

This year two camps were held at each site: Georgia Tech, Wright State University, Ohio, the University of New Mexico, Oklahoma State University and Arizona State University. Fifty cadets were selected to attend each camp.

This year 20 Air Force Junior ROTC cadets at the second Honors Camp at Arizona State University, June 25-30, were joined by 10 cadets from Navy,

Marines, and Army Junior ROTC units.

The other services expressed interest in the camps and Air Force Junior ROTC saw an opportunity to expose cadets to a joint environment, said Lt. Col. John Kiecana, chief of Junior ROTC curriculum. "We wanted to reach out to all Junior ROTC cadets."

"Junior ROTC is a citizenship program and we felt that this was a perfect chance to reinforce our mission by exposing our cadets to the diversity of other cadets, schools and services," he said.

At the Joint Honors Camp, the cadets were divided into flights, which were comprised of cadets from each service. Each flight stayed together and participated in all the events together. This allowed the cadets from the services to work together and learn from each other.

"It was nice to see how the other services did things and how we could work together," said Air Force Junior ROTC Cadet Andrew Morris from Trumbull Career and Technical Center in Warren, Ohio. "I think that having a joint Honors Camp was a great experience

for all of us."

Cadets from the other services and their instructors were very pleased with their Honors Camp experience. "It was an honor for me to attend the Aerospace and Technology Honors Camp as the Marine Corps Junior ROTC representative," said retired Marine 1st Sgt. Gene LaRue, from El Camino High School, Oceanside, Calif.

"My Marine cadets liked how the platoons were broken down into a mixture of all the services," he said. "They loved the service-unique briefings. They were amazed at just how much they learned about the other programs."

"From the feedback I've received from the field, the program was a huge success," said Col. Norm Balchunas, Air Force Junior ROTC director. "This was an awesome opportunity for the cadets from different services to come together, learn about their sister services and work together as a team."

"This was such a positive experience that, depending on the availability of funds, we would like to have more joint camps next summer," he said. 



Courtesy photo



Field report is a forum for cadets and trainees looking for answers from experienced Air Force officers. To submit a question concerning specific job and deployment experience, email leader@maxwell.af.mil.

FIELD REPORT!

What is Red Flag? I've heard a little bit about the exercise through my friends who are pilots, but I was wondering if you could shed some light on it.

Red Flag is the Air Force's version of Top Gun. The combat training exercise was started at Nellis Air Force Base, Nev., in 1975 to give Air Force pilots from bases worldwide a chance to train against simulated enemy air and ground threats.

In order to accomplish this, the exercise invites pilots and aircraft from various foreign allied countries, and integrates a wide range of Air Force and sister service aircraft as well.

According to Nellis officials, a typical "combat" mission involves more than 80 aircraft ranging from F-15 Eagles and F-16 Falcons to KC-135 Stratotankers and E-3 Sentrys (AWACS).

"Red Flag is an amazing experience," explained Capt. Scott Gunn, an F-15 Eagle pilot assigned to the 67th Fighter Squadron at Kadena Air Base, Japan. "Although I have never been in any actual combat, I can't imagine it being any more tactically difficult than [Red Flag]. The opportunity to see an integrated enemy air defense, including simulated surface-to-air defenses, jamming, and the best air-to-air replication is priceless to our training."



1st Lt. Byron Foster

Deployed duty title:

332nd Aircraft Maintenance Squadron, 777th Expeditionary Aircraft Maintenance Unit officer in charge

Deployed Location:

Balad Air Base, Iraq

Home station:

Little Rock Air Force Base, Ark.

Years of service:

14 years

Hometown:

Boca Raton, Fla.

Commissioning Source:

Graduated Officer Training School in November 2002. He also served as the officer trainee wing commander in his class.

Deployment experience:

Kenya, Philippines, Malaysia, Thailand, Korea, Iraq

How is the field environment different than home station operations?

The maintenance and flight operations are much more intense [here] compared to my home station. We're flying nearly eight times the number of sorties than we do at home with much less down time to fix the aircraft. The environment here definitely promotes team cohesiveness since we're around [coworkers] at least 12 hours a day, six days a week. Being this close to action keeps the patriotism and morale up with our folks.

What has been the biggest challenge at your current location:

My biggest challenge has been being the "new kids on the block." Before Jan. 2006, there were no C-130s based here. The heavy aircraft mindset is a bit different from the fighter mindset. Our planes require more real estate, bigger equipment, and more parts. It's been a great leadership challenge helping to ensure our aircraft specific rules and regulations were integrated into the Balad publications and operations mindset. 

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Something
to ponder

"Leadership
is the art of
getting some-
one else to do
something you
want done
because he
wants to do
it."

-- General Dwight D. Eisenhower



CSAF's Reading List

- "Battle Cry of Freedom: The Civil War Era," by James M. McPherson
- "The First Heroes: The Extraordinary Story of the Doolittle Raid, America's First World War II Victory," by Craig Nelson
- "The Persian Puzzle: The Conflict Between Iran and America," by Ken Pollack
- "Airpower Against Terror: America's Conduct of Operation Enduring Freedom," by Benjamin Lambeth
- "Eddie Rickenbacker: An American Hero in the Twentieth Century," by W. David Lewis



Hurlbert Field, Florida

Type, Number of Aircraft: Approx. 65 aircraft including -AC-130s, MC-130s, C-130s, MH-60s, UH-1s, C-47s and U-28s

Major units: Home of Air Force Special Operations Command, 16th Special Operations Wing and 505th Command and Control Wing

Mission: Focuses on unconventional warfare, including counter-terrorism, counter-insurgency, combat aviation advisory, deep battlefield resupply, close air support, interdiction and psychological operations

Personnel Assigned: Approx. 9,000 military and civil service employees

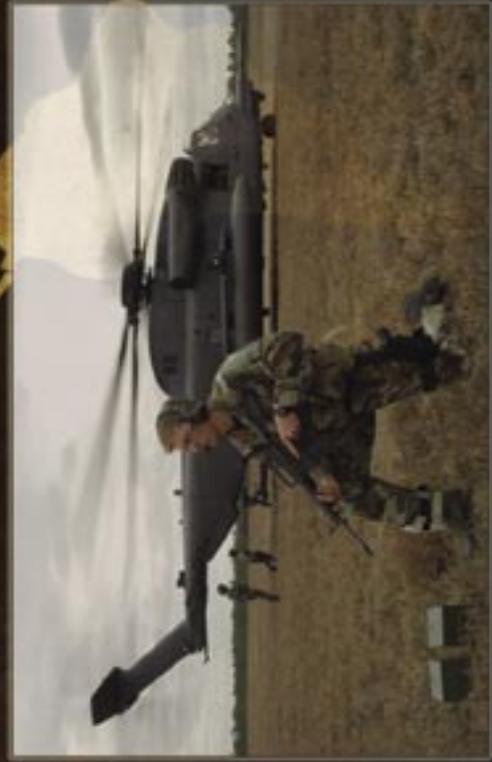
Nearest city & population: Fort Walton Beach with a population of 20,000

Recreation: Located directly on Florida's Emerald Coast and offers water activities including - boating, deep sea fishing, scuba diving and sandy beaches

Factoid: Half of Hurlbert's land is covered in wetlands.

Website: www.hurlbert.af.mil

What can a young officer get out of this assignment? Being assigned to Hurlbert Field means experiencing one of the most exciting missions in the Air Force - special operations. AFSOC and the 16th SOW are on the forefront of the fight in the Global War on Terrorism. With two wings, a major command and several other tenant units, there are opportunities to meet and network with other company grade officers from a vast number of career fields.



Base of Preference



Joint Firepower

A B-2 Spirit and 16 other aircraft from the Air Force, Navy and Marine Corps fly over the USS Kitty Hawk, USS Ronald Reagan and USS Abraham Lincoln carrier strike groups in the western Pacific Ocean to kick off Exercise Valiant Shield 2006.

